Task Force on Institutional and Organisational Development

An update on progress and plans

Iain Greenway, Chair

I. Work to date

The story so far

- Task Force formed late 2006
- Designed to build on previous work.
- FIG is well-placed to lead, as it brings together leading professionals from around the world.
- The work must assess needs and decide how to respond to those needs most effectively.
- Such work will further FIG's Mission.

Membership

- Iain Greenway (UK) – Chair
- Santiago Borrero Mutis (Colombia)
- Adam Greenland (New Zealand)
- Teo Chee Hai (Malaysia)
- John Parker (Australia)
- Richard Wonnacott (South Africa)
- Spike Boydell (Australia)

Key questions

- Where are the key barriers to effectively functioning institutions and organisations?
- Who are the key influencers who can help to remove the barriers?
- What key materials are needed to remove the barriers?
- Which types of organisation are most affected?

Developing a model to assess capacity

- Input from ITC
- Tested at Cambridge Conference, July 2007
- Three levels
- Five components – further enhanced to six

Levels of capacity

- The broader system/societal level
- The entity/organisational level
- The group-of-people/individual level

The components

- Development of appropriate policy/ legislation
- Conversion into systems/ programmes
- Splitting activity between stakeholders
- Production of the necessary outputs
- Effective use of the outputs
- Effective learning and development

Survey

- Four different statements to rank
  - For each level
  - For each component
- Results
  - Societal level is the weakest
  - Cooperation is instead suspicion
  - Working across sectors is a key weakness
  - There are skills gaps
  - Stakeholder understanding falls short
  - Insufficient time given to learning

Draft checklist of key issues (1)

- There are clear statements of what each level/ sector is responsible for
- Relevant training courses clearly explain the need for cooperative working, and the roles of each level/sector
- There is clear leadership 'from the top' to encourage joining up
- A clear role/ input is given to the private sector (including professional bodies)
- There is a clear focus in place to develop a cooperative culture at individual level

Draft checklist of key issues (2)

- The network of individuals and organisations has a sufficient voice with key decision makers that land admin issues are fully taken into account in all central policy making
- Strategy making is a process open to all stakeholders, with all relevant voices heard
- The legal framework enables modern techniques and cross-sector working
- There are structured methods for learning from our own and others' experiences

II. Remaining work

Outputs

- Finalise the key statements
- Develop an FIG Policy Paper
  - Policy
  - Research
  - Key statements
  - Self-assessment tool
  - CEO checklist
- Work with other organisations to make material easily and widely available

A timetable

- Final draft publication by October 2009
- Sydney
  - Plenary presentation?
  - Two sessions of 'invited papers'?
- Post-Sydney
  - Ensure national material easily available (Knowledge Portal etc)
  - Do some pilot implementation work?